

Keep my place safe and looking good.

Department		Annual budget £'000	2016/17 Actuals £'000	2016/17 Variance £'000
WRS Reg Client	Exp	488	442	-46
	Inc	-100	-100	0
	Net	388	342	-46
Bereavement Services	Exp	354	348	-6
	Inc	-388	-370	17
	Net	-33	-22	11
Building Control	Exp	504	486	-18
	Inc	-513	-475	38
	Net	-9	12	20
Climate Change	Exp	12	15	3
	Inc	0	-6	-6
	Net	12	8	-3
Community Safety	Exp	469	424	-45
	Inc	-50	-55	-5
	Net	419	369	-50
Core Environmental Operations	Exp	450	526	76
	Inc	-248	-344	-96
	Net	202	182	-20
Core Waste	Exp	3,283	3,237	-47
	Inc	-1,906	-1,874	33
	Net	1,377	1,363	-14
Depot	Exp	1,244	1,203	-41
	Inc	-651	-532	120
	Net	592	671	79
Development Control	Exp	640	702	62
	Inc	-609	-640	-32
	Net	31	61	30
Engineering	Exp	531	488	-42
	Inc	-189	-173	16
	Net	341	315	-26
Environmental Health / Protection / Enforcement	Exp	1	8	7
	Inc	-7	-8	-0
	Net	-6	0	6
Highways	Exp	13	13	0
	Inc	0	0	0
	Net	13	13	0
Land Drainage	Exp	70	78	8
	Inc	0	0	0
	Net	70	78	8
LSP/P'ships	Exp	102	101	-1
	Inc	-50	-50	-0
	Net	51	50	-1
Pest & Dog control	Exp	0	0	0
	Inc	0	-4	-4
	Net	0	-4	-4
Place Teams	Exp	1,972	1,938	-34
	Inc	-1,085	-1,107	-23
	Net	887	830	-57
Public Conveniences	Exp	100	106	6
	Inc	-0	0	0
	Net	99	106	6
Strategic Housing	Exp	18	18	0
	Inc	-11	-11	0
	Net	7	7	0
Strategic Planning	Exp	331	322	-9
	Inc	-0	-34	-34
	Net	331	289	-43
Town Centre Development	Exp	115	365	249
	Inc	-37	-268	-232
	Net	79	96	17
Transport	Exp	482	448	-34
	Inc	-493	-464	29
	Net	-11	-16	-5
Trees & Woodland Management	Exp	375	365	-10
	Inc	-277	-271	6
	Net	98	94	-4
Waste Management Policy	Exp	10	10	0
	Inc	-9	-4	5
	Net	1	6	5
Totals:		4,939	4,850	-89

Financial commentary:

BDC Reg Client - The savings relate to additional income received by Worcestershire Regulatory Services (WRS) which have enabled pension deficit to be funded together with a refund back to Bromsgrove District Council.

Bereavement Services - the variance is due to necessary works to control badger activity within the Cemeteries and fewer burials in the fourth quarter.

Community safety - the savings are due to the CCTV team procuring new contracts and increasing recharging and the community safety team have had some temporary vacancies.

Core Waste and Environmental Operations - income from cesspool emptying, trade and garden waste has increased and additional income has been achieved from external work, however there were unexpected increases in tipping costs, hire charges and maintenance costs for the tanker.

Depot - a transfer to reserves has been made of £148k in relation to vehicle replacement.

Development Control - the income is significantly higher than originally anticipated

Engineering - had savings from a vacant post which is now filled and on fixtures and fittings within the Town Centre as a result of the work carried out in the capital program.

Land Drainage - additional expenditure has occurred due to essential work around Brook Road recreation ground.

Place Teams - have achieved increased income from bulky collections and other external work and savings on fuel.

Strategic Planning - the majority of the underspend is due to salary savings from maternity leave or reduced hours requests following a return from maternity leave.

Waste Management Policy - variance is due to the loss of the bring banks which have been removed following misuse of the sites and ongoing costs to maintain.

Help me run a successful business
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Department		Annual budget £'000	Actuals to date £'000	Variance to date £'000
Business Development - Business	Exp	19	130	112
	Inc	-1	-51	-50
	Net	18	79	61
Car Parks / Civil Enforcement	Exp	609	547	-61
	Inc	-1,236	-1,119	118
	Net	-628	-571	56
Economic & Tourism Development	Exp	206	156	-50
	Inc	-39	-12	27
	Net	167	144	-23
Licences (all)	Exp	0	0	0
	Inc	-171	-191	-20
	Net	-171	-191	-20
Totals:		-614	-539	75

Financial commentary:

Car Parks /Civil Enforcement - fewer people are parking within the Town and there has been a higher level of compliance resulting in a shortfall in income on Car Parks/Civil Enforcement due to the impact of development works. However this has been partly offset by a refund of Business Rates on those car parks under development and savings on maintenance costs.

Licences (all) - there has been an increase in Licensing of £20k, which has been reflected in the 2017/18 budget.

Help me to be financially independent
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Department		Annual budget £'000	2016/17 Actuals £'000	2016/17 Variance £'000
Revenues & Benefits	Exp	1,273	1,154	-119
	Inc	-522	-513	9
	Net	751	642	-110
Benefit Payments	Exp	15,912	16,510	598
	Inc	-16,130	-16,736	-606
	Net	-218	-226	-9
Totals:		534	416	-118

Financial commentary:

Revenues & Benefits - the underspends across these budgets relate to staff vacancies and are higher than projected as we could not be sure what agency backfill we might need to put in place to manage demand in the last quarter. This will be reflected in 17/18 through the restructure within the Service.

Benefit Payments have a net impact of £9k however the expenditure and income variances reflect the difference between the estimated payments level and the level actually claimed.

Help me to live my life independently

Department		Annual budget £'000	2016/17 Actuals £'000	2016/17 Variance £'000
Community Safety - lifeline	Exp	232	210	-22
	Inc	-230	-291	-61
	Net	2	-81	-83
Community Transport / Dial a ride	Exp	28	33	5
	Inc	0	-8	-8
	Net	28	25	-4
Disabled Facilities grants	Exp	0	0	0
	Inc	-563	-563	0
	Net	-563	-563	0
Totals:		-532	-619	-87

Financial commentary:

Lifeline - the Lifeline team has been working to attract new customers and has achieved additional income this has been reflected in the budgets for 2017/18.

Help me to find somewhere to live in my locality

Department		Annual budget £'000	2016/17 Actuals £'000	2016/17 Variance £'000
Housing Strategy & Enabling	Exp	1,100	1,050	-50
	Inc	-233	-245	-12
	Net	867	805	-62
Private Sector Housing	Exp	40	54	14
	Inc	0	0	0
	Net	40	54	14
Totals:		907	859	-48

Financial commentary:

Housing Strategy & Enabling - there is a saving on Housing strategy due to the disabled facilities grant management fees being paid from the capital scheme due to increased funding now given. There are also some salary savings due to temporary vacancy.

Provide things for me to do, see and visit

Department		Annual budget £'000	2016/17 Actuals £'000	2016/17 Variance £'000
Business Development - Cultural	Exp	41	31	-10
	Inc	-31	-21	10
	Net	10	10	-0
Community Cohesion (older and young people) social inclusion	Exp	28	3	-25
	Inc	0	0	0
	Net	28	3	-25
Cultural Services	Exp	252	240	-11
	Inc	-26	-28	-2
	Net	226	212	-13
Grants & Donations	Exp	108	81	-27
	Inc	0	0	0
	Net	108	81	-27
Parks & Green Space	Exp	437	412	-25
	Inc	-95	-53	43
	Net	342	359	17
Shopmobility	Exp	6	5	-1
	Inc	0	-0	-0
	Net	6	5	-1
Sports Services	Exp	1,127	1,078	-50
	Inc	-98	-90	8
	Net	1,029	988	-41
Totals:		1,749	1,659	-91

Financial commentary.

Cultural services - arts and events have generated additional income on the bonfire event and made savings on expenditure through more effective procurement of services.

Grants & Donations - The budget to fund appeals in relation to Assets of Community Value was not utilised and therefore savings is realised.

Parks and green spaces - have an overspend due to vandalism costs and the need to replace equipment..

Sports services have generated additional funding from community classes and made savings on their expenditure by improved cost management .

Enable others to work/do what they need to do (to meet purpose)

Department		Annual budget £'000	2016/17 Actuals £'000	2016/17 Variance £'000
Accounts & Financial Management	Exp	508	447	-61
	Inc	0	7	7
	Net	508	453	-55
Business Development	Exp	496	807	310
	Inc	-46	-223	-177
	Net	451	584	133
Central Overheads	Exp	1,253	1,220	-33
	Inc	-3	-2	1
	Net	1,250	1,218	-32
CMT	Exp	400	388	-12
	Inc	-148	-137	11
	Net	252	251	-1
Communications	Exp	151	118	-33
	Inc	-63	-57	6
	Net	88	61	-27
Corporate	Exp	137	119	-18
	Inc	-0	-18	-18
	Net	137	100	-36
Corporate Administration / Central Post Opening	Exp	205	218	12
	Inc	-5	-5	0
	Net	200	213	13
Customer service centre	Exp	334	303	-31
	Inc	-22	-31	-9
	Net	312	272	-40
Democratic Services & Member Support	Exp	576	551	-25
	Inc	-167	-171	-3
	Net	409	380	-29
Election & Electoral Services	Exp	520	705	185
	Inc	-430	-679	-249
	Net	90	25	-64
Emergency Planning / Business Continuity	Exp	14	14	0
	Inc	0	0	0
	Net	14	14	0
Equalities	Exp	49	41	-8
	Inc	-19	-16	3
	Net	30	25	-5
Human Resources & Welfare	Exp	251	151	-100
	Inc	0	53	53
	Net	251	204	-47
ICT	Exp	1,858	1,668	-191
	Inc	-914	-814	100
	Net	944	854	-90
Land Charges	Exp	89	66	-23
	Inc	-170	-112	58
	Net	-81	-46	35
Leisure & Cultural Mgt	Exp	100	100	0
	Inc	-50	-52	-3
	Net	50	48	-2
Policy	Exp	134	89	-45
	Inc	-67	-44	23
	Net	67	45	-22
Printing & Reprographics	Exp	179	164	-14
	Inc	-72	-70	3
	Net	106	95	-11
Professional Legal Advice & Services	Exp	542	514	-27
	Inc	-269	-271	-3
	Net	273	243	-30
SMT	Exp	358	360	2
	Inc	-144	-146	-2
	Net	214	214	0
Transformation	Exp	113	102	-11
	Inc	-64	-55	9
	Net	49	47	-2
Totals:		5,612	5,299	-312

Financial commentary:

Accounts & Financial Management - Customer Services savings due to not requiring agency backfill, this will be reflected in 17/18 through the restructure. There is a net saving as a result of Internal Audit efficiencies from Worcester City contract.

Business Development - this variance is due to the costs associated with the ongoing costs of the Burcot Lane Council House.

Central Overheads - the insurance charges were also less than anticipated resulting in a saving

Communications - additional Income from Better Bromsgrove together with savings from on-line Together Bromsgrove. These savings have been reflected in 2017/18 budgets.

Democratic Services - the savings relate to the difference between the estimated IRP recommended figure and the amount finally approved in Feb 2017. This saving has been reflected in the 2017/18 budget. In addition there are a number of other service budgets in relation to car mileage and other unclaimed allowances.

Elections - as already reported the timing of election payments from Central Government make it difficult to project on an accurate basis the financial outturn. For 2016/17 there has been savings on postal charges due to a new contract being let, software licences, additional income from the sales of the register and income received to fund an interim post, 18 months after the post was used within the Council.

Printing & Reprographics - a review within the print contract has been undertaken generating savings, these savings have been reflected in the 2017/18 budgets.

Human Resources & Welfare - the underspend relates to corporate training and medical fees.

ICT - The majority of the variance between the forecast position and the final outturn is due to prepaid invoices in full in 2016/17. This masked a potential total underspend. Contracts are re-negotiated when they become due for renewal, opportunities have been presented for savings to be made.

Land Charges - as previously reported the income in land charges has not been achieved as it is not possible to accurately predict the number of search requests. The income target has been adjusted down for 17/18.

Legal Services - more contract income has been received than originally anticipated and again this has been reflected into the 2017/18 budget.